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# TENNESSEE MILITARY DEPARTMENT

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*Volunteer Traditions, Modern Missions*



2012-2013 BIENNIAL REPORT

# Volunteer Traditions

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MAJOR GENERAL TERRY M. HASTON  
Adjutant General  
COMMAND SERGEANT MAJOR GEORGE HOLLAND  
Senior Enlisted Leader

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# Modern Missions



Governor Bill Haslam



MILITARY DEPARTMENT OF TENNESSEE  
 OFFICE OF THE ADJUTANT GENERAL  
 HOUSTON BARRACKS  
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 NASHVILLE  
 37204-1502

BILL HASLAM  
 GOVERNOR

MAJOR GENERAL  
 TERRY M. HASTON  
 THE ADJUTANT GENERAL

April 4, 2013

Honorable Bill Haslam  
 Governor of Tennessee  
 State Capitol  
 Nashville, TN 37243

Dear Governor Haslam:

I am very pleased to present to you the 2012-2013 Biennial Report of the Tennessee National Guard, representing the continued dedicated volunteer spirit of over 14,000 Citizen Soldiers and Airmen from across our great state. Few times in the history of this nation have the challenges facing our men and women in the profession of arms been so numerous, yet the proud heritage of our fore fathers echoes in their solemn, unflinching sense of duty. Tennessee National Guard men and women are providing support to federal, state, local and global missions on a daily basis embracing the indomitable creed so eloquently spoken by General Douglas MacArthur of "Duty, Honor, Country." The proudest aspect of my career is the privilege of leading these fine citizen soldiers in the monumental tasks placed before them.

The Tennessee National Guard is in a state of change and many of our organizations are learning to adapt quickly to new missions and the constant uncertainties of fiscal and service directed needs of the consistently shifting national and global strategic environments. We are poised to meet the needs of our leadership and citizenry and remain vigilant in times of war and peace to protect the freedoms and liberty engrained in our national conscience.

The report before you highlights some of the significant events the Tennessee National Guard has supported over the past year and reflects the evolution of our force to remain reliable and relevant in the 21<sup>st</sup> Century. Some of the most sophisticated technology in the United States military resides within our state and its utilization impacts vital elements of our national security strategy. In conjunction with new missions and equipment the tasks of protecting our citizens from the threats of natural and man-made disasters remains a priority to ensure our forces are trained and prepared for all contingencies.

My direction to our Guard leadership is we owe the men and women of our organization all that we can give them particularly since they place their lives in harm's way without any reservation and move steadfast into situations often above and beyond the call of duty.

In closing, I thank you for the support of your administration and the Tennessee General Assembly for its continued recognition of the excellence our Soldiers and Airmen demonstrate on the battlefields, disaster zones and training grounds to be mission capable and ready at a moment's notice to meet the call. The citizenry of the Great State of Tennessee can rest easy in knowing that its sons and daughters have always rose to the task of protecting their state and nation. The Volunteer Spirit is alive and well in our organization and with your continued support the Tennessee National Guard will continue to be the finest military force of any in the nation.

  
 TERRY M. HASTON  
 Major General  
 The Adjutant General



Major General Max Haston

*Since 1780 . . . .*

## ***Our Purpose***

To provide trained, ready forces to respond to any State or Federal mission.

## ***Our Vision***

A relevant, professional organization for employees and personnel committed to readiness, responsiveness and quality service.

## ***Our State Mission***

To provide the Governor of Tennessee with units capable of performing missions in accordance with the Tennessee Emergency Response Plan.

## ***Our Federal Mission***

To provide the President and the Secretary of Defense with units capable of performing their wartime mission.

*“We must be ready to dare all for our country. For history does not long entrust the care of freedom to the weak or the timid. We must acquire proficiency in defense and display stamina in purpose. We must be willing, individually and as a nation, to accept whatever sacrifices may be required of us. A people that values its privileges above its principles soon loses both.”*

Dwight D. Eisenhower  
January 20, 1953

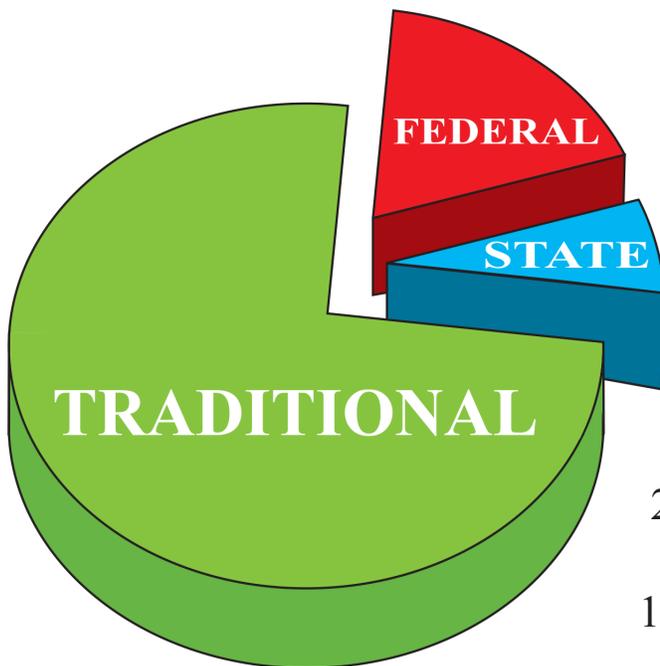
# FINANCIAL DATA

## STATE BUDGET

Year	Amount
2010	\$11,596,000
2011	\$12,767,000
2012	\$12,729,100



## TENNESSEE NATIONAL GUARD EMPLOYEES

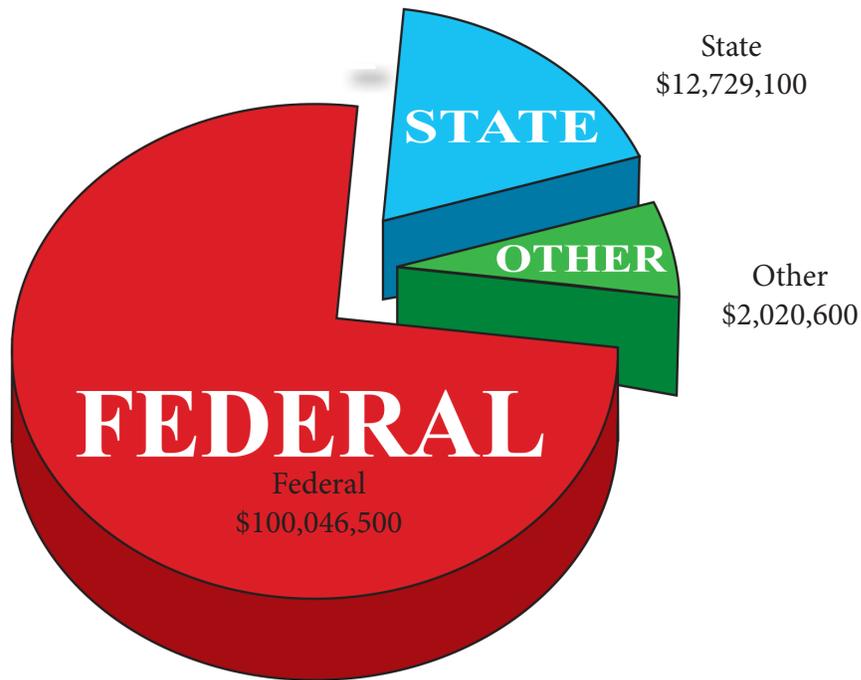


2800+ full-time Federal employees  
390+ State employees  
13,000+ Traditional Guard members

## Volunteer Traditions

Funding Origin	Dollars	Percentage
Federal	\$ 100,046,500	87%
State	\$ 12,729,100	11%
Other	\$2,020,600	2%
<b>TOTAL</b>	<b>\$114,796,200</b>	<b>100%</b>

The Tennessee Military Department brought more than \$100 million Federal Dollars into Tennessee for construction, purchases, and pay & allowances during FY 2012.



*Family Readiness briefing at the  
164th Airlift Wing, Memphis*



*Soldiers of the 230th Sustainment Brigade  
deployed to Afghanistan*

# ENERGY EFFICIENT FACILITIES

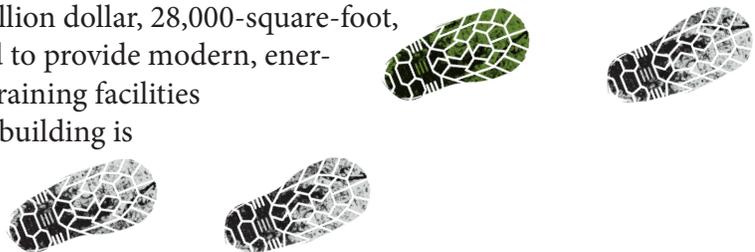


*Ribbon cutting for the 241st Engineering & Installation Squadron in Chattanooga.*

The 241st Engineering Installation Squadron, in Chattanooga, trains Airmen to meet the mission of the Tennessee National Guard and the United States Air Force. The unit's mission is to accomplish the engineering, installation, reconstruction, and replacement of communications-computer systems, and air traffic control and landing systems. The \$8 million facility provides engineering, administrative, and training space for the 241st. The facility meets the United States Green Building Council's designation of "Gold" within their Leadership in Energy and Environmental Design (L.E.E.D.) criteria. The property is shared with the US Army Reserve.

The Army National Guard opened the \$11 million Armed Forces Reserve Center in Mt. Carmel. The 54,466-square-foot building meets the LEED Silver rating. The \$7.1 million Tullahoma Readiness Center opened in 2012, also meets LEED Silver rating, and is designed to provide modern, energy-efficient and environmentally sustainable training facilities for National Guard Soldiers. The new 45,000-square-foot center will be used by the 30th Troop Command and the 1175th Transportation Company.

The Air National Guard's 134th Air Refueling Wing in Knoxville, dedicated the Maj. Gen. Fred Forster Operations Center, a 5.8 million dollar, 28,000-square-foot, state-of-the-art Operations Complex designed to provide modern, energy-efficient and environmentally sustainable training facilities for National Guard Airmen and Soldiers. The building is LEED Gold certified.



# DOMESTIC OPERATIONS



*Tiptonville flooding, 2011*

## 2010

### Haiti

Following the devastating earthquakes in 2010, the Tennessee Air National Guard sent more than 40 Airmen from the 118th Wing, (then Airlift Wing), and the 134th Air Refueling Wing Civil Engineering Squadrons to Haiti to assist in bringing back U.S. citizens and make repairs to the airport pavements there. Airmen from the 118th Aeromedical Evacuation Squadron were also sent to help provide medical support. The engineers constructed disaster relief facilities at the airport in Haiti plus two additional tent cities. Refugees filled the interior of two Tennessee National Guard C-130 aircraft on return trips from Haiti after delivering the much needed supplies to the country.

### May Torrent (Middle Tennessee Floods)

The May 2010 Tennessee Floods were 1,000 year floods for Middle and West Tennessee. Soldiers from the 278th Armored Cavalry Regiment, the 230th Sustainment Brigade, and the 30th Troop Command provided support with high water vehicles and crews for immediate response to various counties. The Soldiers assisted local civilian authorities with transportation of civilians trapped by water. The units cleared debris and provided food and water to areas surrounded by flood water. Helicopters out of Smyrna, were also flown over the flooded areas to help assess the damage.



*777th Surface Maintenance Co., Centerville, delivers water to West Tennessee flood victims.*

## 2011

### Governor Haslam Inauguration

Airmen from all three Air Wings across the state provided a fly-over of each Air Guard aircraft. The 572nd Air National Guard Band provided music and entertainment. The 30th Troop Command provided a flyover of all three of the Tennessee National Guard's different helicopter air frames. The unit also provided Soldiers for traffic control and security presence. The 45th Civil Support Team provided chemical, biological, and radiological sweeps and monitoring of various areas during the inauguration, as well as vehicles for emergency response near the event. The 278th Armored Cavalry Regiment provided personnel and three howitzers for a 19-gun salute.



### Bradley County Tornadoes

Two deadly tornadoes swept through Bradley County in April 2011. Tennessee National Guard Soldiers assisted in recovery operations, and helicopters were dispatched with local and state officials to survey the damage.

### Mississippi River Flooding

In May 2011, more than 100 Soldiers and Airmen deployed to assist in disaster relief operations in West Tennessee due to flooding. The Guard provided high-water vehicles to support the Tennessee Wildlife Resources Agency, provided sandbagging trailers and operators to help protect the correctional facility near Tiptonville utilizing more than 3,400 sandbags. Helicopter support was provided to transport government officials to affected areas and provide reconnaissance of the disaster zones.

## 2012

### East Tennessee Wild Fire

The Tennessee Army National Guard provided two UH-60 helicopters equipped with bambi buckets to dispense water on the wild fires spreading across Sevier and Cocke counties. The 1/230th Air Cavalry Regiment dropped more than 36,000 gallons of water to put out the flames.

### Southwest Border Security

The 1/230 Air Cavalry Squadron provided two UH-72 helicopters and personnel to the Southwest border for support of the Department of Homeland Security's border security operations, providing aerial detection and monitoring along the Texas border. This mission was extended to the end of February 2013.

### Hurricanes Irene, Isaac, and Sandy

Tennessee National Guard units were prepared and on standby for support to mitigate loss of life, but were not needed. During Hurricane Irene, an advance party deployed, but the support units never left their home stations.

## 2013

### Presidential Inauguration

Soldiers from the 268th Military Police Company and the 252nd Military Police Company, as well as Airmen from the 134th Security Forces Squadron and the 118th Security Forces Squadron supported the Joint Task Force-DC inauguration mission within the District of Columbia to ensure a safe and secure environment during the Presidential Inauguration. Airmen from the 119th Command and Control Squadron also provided support with an eight-person team in Washington D.C. providing a self-sustaining, mobile satellite communications system. Approximately 250 Tennessee Guardsmen provided support.

### Pigeon Forge Wild Fire

Four National Guard helicopters deployed to Sevier County in March 2013 to provide reconnaissance and fire-fighting support with "bambi bucket" water drops. The wildfire destroyed 65 structures and caused an estimated \$12 million in damages.





## 2012 FEDERAL DEPLOYMENTS

**More than 2,200 Soldiers and Airmen deployed to Iraq, Kuwait, Afghanistan, Jordan and around the world during 2011-2012, bringing the total Tennessee National Guard members deployed since September, 11, 2001 to more than 27,000.**

# Modern Missions



★ ARMY

★ AIR FORCE

## ACCOMPLISHMENTS

### **Deployments**

More than 2,200 Soldiers and Airmen deployed to Iraq, Kuwait, Afghanistan, Jordan and around the world during 2011-2012, bringing the total Tennessee National Guard members deployed since September, 11, 2001, to more than 27,000. As of April 2013, 361 Soldiers and Airmen were deployed outside of the continental United States, with more than 1,200 preparing to deploy over the next twelve months. This number could change rapidly as world events dictate.

### **State Emergencies**

In May 2011, more than 100 Soldiers and Airmen deployed to assist in disaster relief operations in West Tennessee due to flooding. The Guard provided high-water vehicles to support the Tennessee Wildlife Resources Agency, provided sandbagging trailers and operators to help protect the correctional facility near Tiptonville utilizing more than 3,400 sandbags. Helicopter support was provided to transport government officials to effected areas and provide reconnaissance of the disaster zones.

### **Soldier/Airmen Support**

In March 2011, the Military Department created a new directorate within the Tennessee National Guard aimed at aiding National Guard families at all levels. The Military and Family Readiness Operations directorate, J-9, provides guidance and implements long-lasting solutions to the needs of Guard members and their families.

### **Emergency Management**

The Tennessee Emergency Management Agency responded to 336 missions during 2011-2012. There were six presidentially declared disasters, 1 Small Business Administration Disaster Declaration, and 10+ States of Emergencies. TEMA trained 11,388 First Responders in emergency management, incident command system, hazardous materials and other professional development courses.

## FISCAL AND ECONOMIC ACHIEVEMENTS

### **Budget Reductions**

The Military Department reduced its Base Budget by \$1,924,500 in 2010, 2011 reductions were \$1,058,800 and \$151,700 in 2012. The Military Department continues to serve and protect the citizens of Tennessee in a more cost-effective environment.

### **Energy Efficient Facilities**

The Army National Guard opened the \$11 million Armed Forces Reserve Center in Mt. Carmel. The 54,466-square-foot AFRC building meets the LEED Silver rating. The \$7.1 million Tullahoma Readiness Center opened in 2012 also meets the LEED Silver rating and is designed to provide modern, energy-efficient and environmentally sustainable training facilities for National Guard Soldiers and Airmen. The new 45,000-square-foot center will be used by National Guard soldiers of the 30th Troop Command and the 1175th Transportation Company. The 134th Air Refueling Wing in Knoxville dedicated the Maj. Gen. Fred Forster Operations Center, a 5.8 million dollar, 28,000 sq. ft. state-of-the-art Operations Complex. The complex is LEED Gold certified.

# ACCOMPLISHMENTS

## EFFICIENT AND EFFECTIVE MANAGEMENT

### Army Transformation

The Tennessee Army National Guard began its transformation, along with the active military, of 14 units throughout the state to meet force structure changes, enhance recruiting efforts, right-size armories and to balance our ability for domestic response within the state. The 117th and 168th Military Police Battalions moved under control of the 194th Engineer Brigade in March 2013.

### New Missions and Aircraft

In April, the Tennessee Air National Guard's 118th Airlift Wing officially announced its new mission of intelligence, cyber and remotely piloted aircraft, and divested itself of the C-130 Hercules aircraft. In December, The 164th Airlift Wing in Memphis announced the acquisition of the first of 8 C-17 Globemaster III aircraft, replacing the 12 legacy C-5A aircraft currently based in Memphis.

## SOCIAL MEDIA INNOVATIONS

### Guard Your Buddy

In 2011, The Tennessee National Guard joined forces with the Jason Foundation and E4 Health, LLC to create the "Guard Your Buddy" smart phone application to serve Soldiers and Airmen struggling with thoughts of suicide. The "Guard Your Buddy" app provides anytime, anywhere access to critical life resources, on-demand counseling, and on-call suicide prevention.

### Ready TN

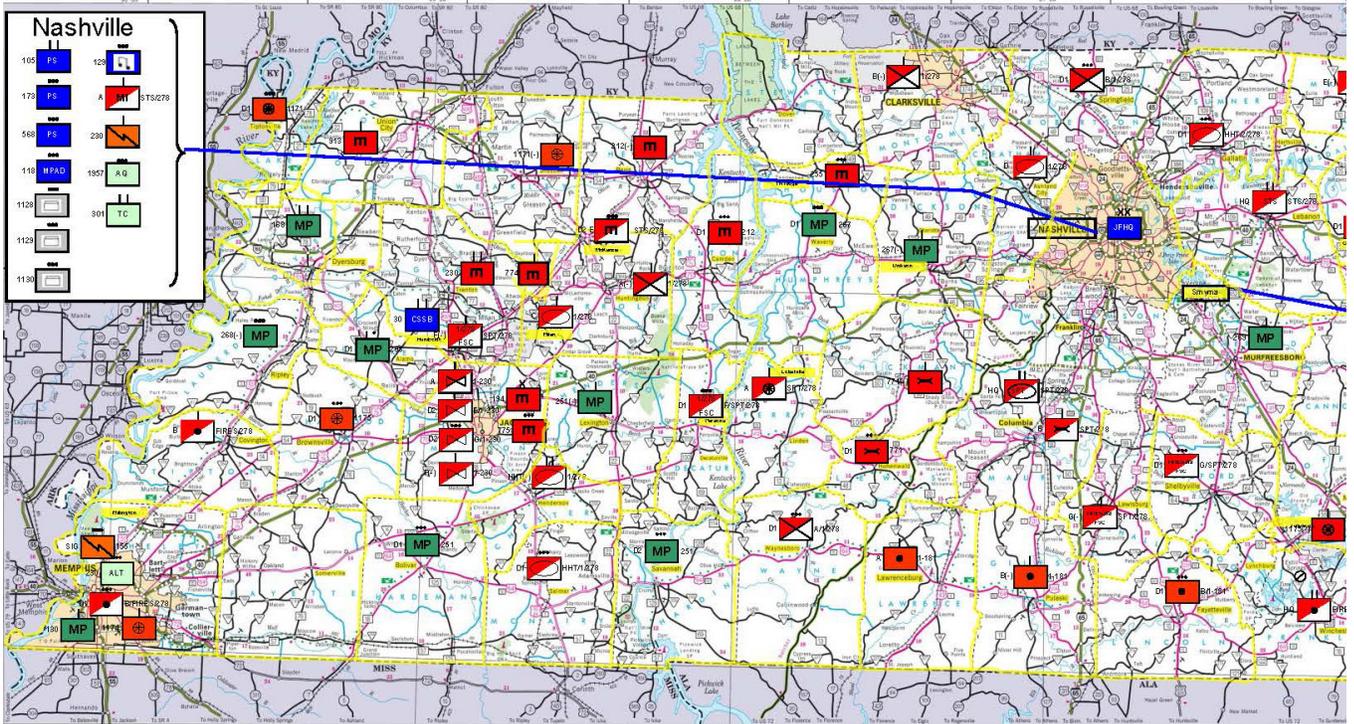
In 2012, TEMA launched the Ready TN brand for individual preparedness, TEMA's mobile alerting & preparedness app for Android and Apple iOS smartphones and tablets. The Android version has over 12,461 active daily users as of November. The Apple iOS app version went live in September for National Preparedness Month and has nearly 7,738 users in seven weeks.

### Emergency Preparedness

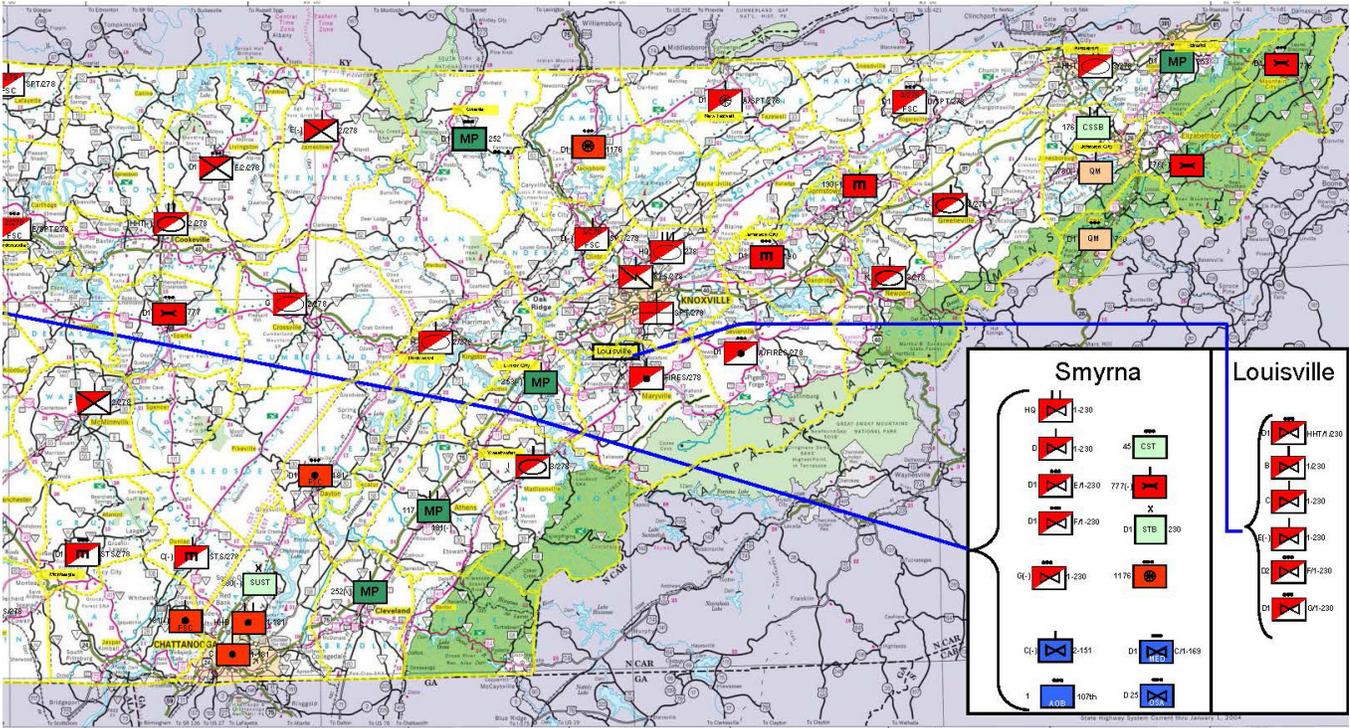
TEMA collaborated with FEMA on a nationwide: Have A Plan Today for Tomorrow preparedness campaign. See it at [www.ready.gov/today](http://www.ready.gov/today).



# UNIT LOCATIONS



# UNIT LOCATIONS



The Tennessee National Guard has a presence statewide. Only 18 counties do not have an Armory or Base. Twelve counties have multiple units.

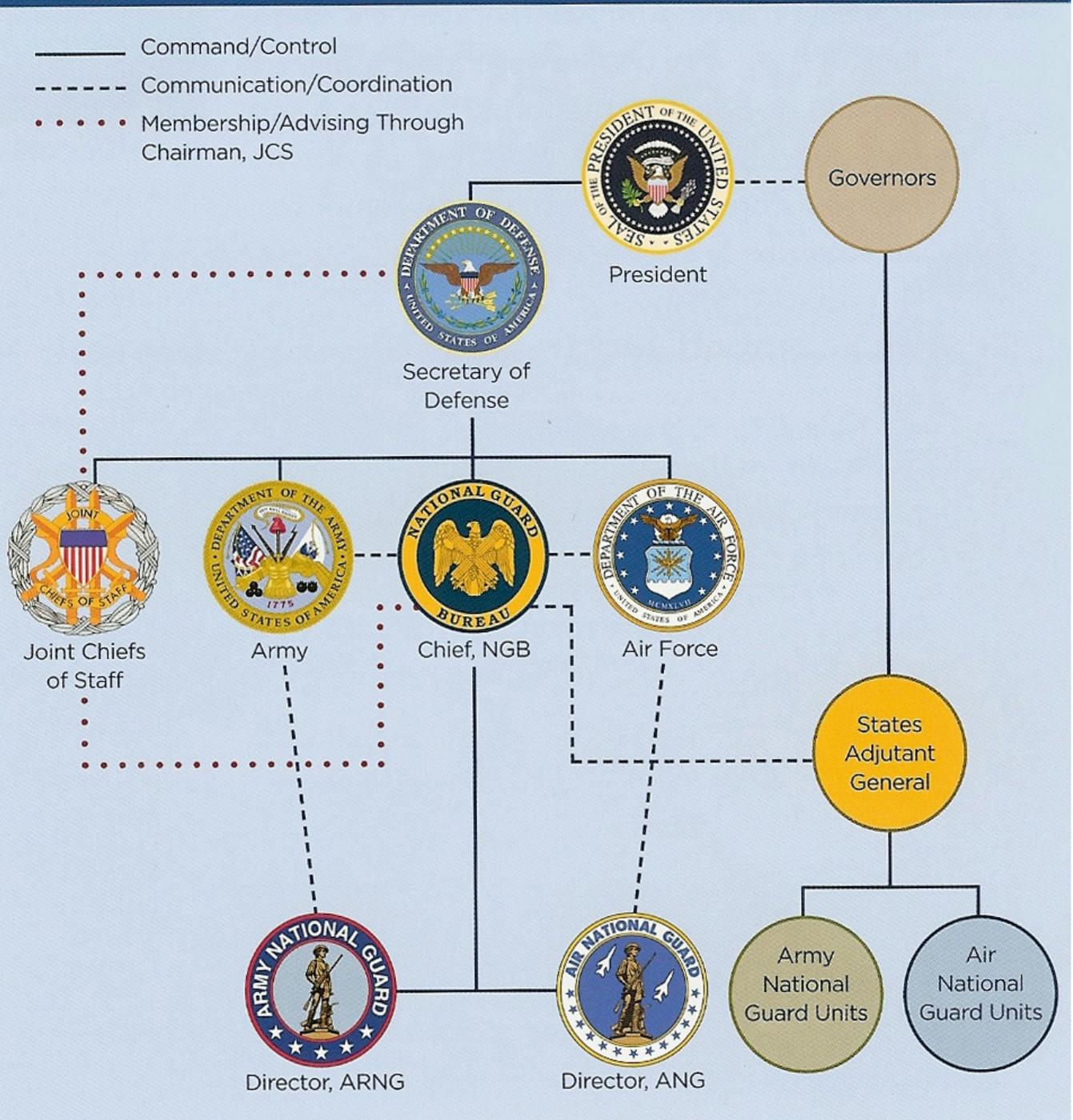


*We Are Your Neighbors*

# COMMAND STRUCTURE

The chart below shows the relationship between the President of the United States and the Governor of Tennessee in the execution of State and Federal missions. The National Guard is under the command of the Governor until federalized by Presidential Order.

## THE NATIONAL GUARD: A STATE AND FEDERAL FORCE



# JOINT FORCE HEADQUARTERS

## **J-1: Manpower and Personnel Directorate**

The J-1 provides personnel actions, training, support and evaluation to all Soldiers, Airmen and organizations in the Tennessee National Guard. Participate in contingency planning and mobilization and deployment preparation to provide timely and appropriate military support to meet Federal, State and local missions. The J-1 assess, evaluate and monitor the status of personnel readiness of National Guard units and implement programs and procedures to meet personnel preparedness requirements.

## **J-2: Deputy Chief of Staff Intelligence**

The Directorate for Intelligence, J-2, supports the Chairman of the Joint Chiefs of Staff, the Secretary of Defense, Joint Staff and Unified Commands. It is the national level focal point for crisis intelligence support to military operations, indication and warning intelligence in DoD, and Unified Command intelligence requirements. The J-2 coordinates joint intelligence doctrine and architecture, as well as managed intelligence for joint warfighting assessments. The J-2 serves as the Intelligence Community manager for support to military operations, and is the Director of the Joint Warfighting Capabilities Assessments for Intelligence, Surveillance, and Reconnaissance under the Joint Requirements Oversight Council.

## **J-3: Operations & Training Directorate**

The J-3 is responsible for assisting the Tennessee Command Group in the direction and control of all Tennessee National Guard Operations. The J-3 conducts this mission through planning, coordinating, information sharing and integrating all aspects of Tennessee National Guard Operations.

## **J-4: Logistics Directorate**

The J-4 serves as the primary advisor to the Tennessee National Guard for all logistics matters to include, but not limited to supply, maintenance, transportation, acquisition logistics, installation/facility and environmental issues. The mission of the J-4 is to participate in joint matters at the strategic level with the Office of the Secretary of Defense, Joint Chiefs of Staff, other Defense Agencies and the Combatant Commands in support of the National Security Strategy, the National Homeland Security Strategy, and other Department of Defense (DoD) strategies, guidance, directives, deliberate crisis action plans and contingency operations.

## **J-5/7: Strategic Plans and Policy Directorate**

The J-5 plans, conducts and facilitates strategic planning for the Tennessee National Guard and is responsible for the State Partnership Program as well as providing staff coordination and administration of activities and programs which integrate military and non-military agencies and international programs. The J7 serves as the primary staff directorate for developing and documenting joint training plans, joint training and joint exercises.

## **J-6: Command, Control, Communications & Computers Directorate**

The J-6 provides high quality, effective and affordable Information Technology Services to the Soldiers, Airmen and civilians of the Tennessee National Guard. Our focus is to ensure commanders exceed all standards in performing their state and worldwide federal mission.

## **J-8: Force Structure, Resources & Assessment**

The J-8 is a portion of the United States Property and Fiscal Office. The J-8 is responsible to Tennessee National Guard leadership for resource oversight, guidance, policy, procedures, and assessments.

## **J-9: Military and Family Readiness Directorate**

The J-9 provides guidance and implements long-lasting solutions to the needs of our Guard members and their families. Some of its many programs include the Chaplain Corp, Family Assistance Centers, youth programs, Family Readiness Council, Yellow Ribbon Events, Transition Assistance Advisors, personal and family counseling, financial counseling, military funeral honors, and the Army Survivor Outreach Services. The bulk of the new Directorate is located at state headquarters in Nashville with elements across Tennessee.

## HUMAN RESOURCES

The Directorate of Human Resources provides advisory services to all levels of management on situations pertaining to Full Time Human Resources. The staff oversees the development and administration of state policies prescribed by the National Guard Bureau and the Office of Personnel Management. The office is responsible for the Human Resources management of all full time employees dispersed throughout the state under the Federal Wage Grade and General Schedule pay systems as well as the Active Guard Reserve system. The directorate manages all full time employees from during their career ensuring efficient and effective use of full time manpower.

### Civilian Pay

Army	\$63.3 million
Air	\$81.8 million

### Active Guard/Reserve Pay

Army	\$61.7 million
Air	\$21.8 million

## INSPECTOR GENERAL

### 2011 and 2012

119	Individual Unit Inspections
24	Intelligence Oversight Inspections
625	Individual Assistance Requests

The IG Office is as an extension of the Adjutant General's eyes, ears, voice, and conscience. IGs inspect with a focus on issues rather than on units. The office identifies problems or issues; determines their root causes; pursues systemic issues; teaches systems, processes and procedures; identifies responsibility for corrective action, and spreads innovative ideas.

## JUDGE ADVOCATE GENERAL

The Office of the Staff Judge Advocate supports The Adjutant General, Assistant Adjutants General, both Army and Air, Brigade and Wing commanders, and the Soldiers and Airmen of the Tennessee National Guard with delivery of total legal services including: criminal law, disciplinary boards, and related military justice; full-time legal assistance and preventive law; trial defense service; military personnel law; domestic operations law and military support to civilian authorities; international, comparative and foreign law; claims; military aviation law; government ethics laws, contracts and contracts appeals, civil litigation, intelligence activities law; labor and civilian personnel law.

## STATE AVIATION OFFICE

The Deputy Chief of Staff for Aviation is the principle aviation staff officer and advisor to The Adjutant General in all matters concerning Army National Guard aviation and is responsible for coordinating the State's Army Aviation Program with the National Guard Bureau / Army National Guard. The DCSAV is responsible for the oversight and supervision of the State Army National Guard aviation program for all manned and unmanned systems, including aviation safety, maintenance, standardization, operations and training. Provides direct supervision to three Army Aviation Support Facilities located across the state.

## FACILITIES MANAGEMENT

The primary mission of the Construction and Facilities Management Office is to provide state of the art, community based facilities and training sites that can be leveraged by the Army and the State; and facilitate communications, operations, training and equipment sustainment to support the deployment requirements for assigned State and Federal Missions.

## MEDICAL COMMAND

Medical Command is committed to the health, wellness and resilience of our force and families. It's main goal is to support the Governor's mission through enhancing health service support, optimizing medical resources, improving the health of our guard members, incorporating innovation in the processing of medical issues and improving the medical care process in support of the Tennessee Army National Guard. Medical support to various units across Tennessee has included completing Flu vaccinations for over 90 percent of our 10,000 service members. Our Combat life saver classes deliver a base of knowledge which soldiers use to protect the lives of deploying members. Soldiers are trained in scenarios developed to give them the experience necessary to handle difficult medical situations. Our healthcare specialists are trained and validated through a system of classes and testing designed to ensure our commanders receive competent medics who are charged with the welfare of their units as a first tier provider in the Army medical system. The doctors and nurses assigned to Medical Command provide screening and profiling in order to protect the interests and welfare of our soldiers and their families.

## SAFETY

### Reported Accidents

2011	111
2012	89

### Facility Safety Inspections

2011	181
2012	174

The mission of the Tennessee National Guard Safety and Occupational Health office is to preserve the resources of the Tennessee National Guard by ultimately eliminating losses due to injury or illness to personnel or damage to equipment, through the prevention of accidents. The SOH provides safety activities organized to protect the force and enhance organizational capabilities through a systematic and progressive process of hazard identification and risk management. These activities support supervisors and commanders by early identification of safety problems that could degrade readiness or mission accomplishment. The Safety and Occupational Health office is responsible for ensuring the Tennessee National Guard complies with Federal, Department of Defense, U.S. Army and U.S. Air Force and National Guard Bureau safety regulations, policies and procedures regarding Safety and Occupational Health.

## MILITARY AND FAMILY READINESS OPERATIONS

### INITIATIVES AND PARTNERSHIPS

#### **Inter-Service Family Assistance Committee**

This value-added committee is a by-product of the Joining Community Forces Initiative and provides a centralized, holistic approach to resolving issues and concerns of our service families using local, state, and federal support organizations. The ISFAC members range from Operation Stand Down, American Red Cross, Department of Veterans Affairs, and Humana to all branches of the military regardless of component type. The ISFAC recognizes real-world issues Effecting military families and promotes inter-service programs and events across all affiliated organizations in the committee to address these concerns in a collective effort.

#### **Paycheck for Patriots**

The Tennessee Department of Labor, Veterans Affairs and the Military joined forces with Dollar General and major employers in Tennessee to connect Veterans with jobs. The Paychecks for Patriots initiative includes hiring fairs held at Tennessee Career Centers throughout the state featuring Tennessee's most prominent employers with one goal in mind, to help our veterans find or better their employment. This is Tennessee National Guard collaboration with our state and federal governmental agencies and local employers putting veterans to work. The first event involved 2,400 Service Members, Veterans and their Family.



#### **Combat Casualty Relief Fund**

The Combat Casualty Relief Fund (CCRF) has been established to offer assistance to Soldiers/Airmen and their families as a means to offset financial hardships incurred as a result of combat related casualties incurred during a deployment while serving in the Tennessee National Guard. Any Soldier or Airman experiencing financial hardships as a result of casualties received during a deployment, official active duty or inactive duty for training while currently serving in the Tennessee National Guard to include families of Guard members is eligible.



*"Me and my family would like to thank you for all you have done for us. I can't describe in words what it means to have someone help me up when I was knocked off my feet by life."*

-- A Tennessee National Guard Soldier



### J9 (Military and Family Readiness)

The creation of J9 Military and Family Readiness Operations put all of the Service member and family services within the Tennessee National Guard under one umbrella creating the circle of life. Our programs are dependent and mutually supportive of each other. The J9 Team is our Community Force and a true success story. Each program within the J9 team collaborates with governmental and nongovernmental agencies to provide services to enhance the Service Member & their Family's life choices, well being and resiliency. We have several active councils with specific capabilities that feed into the J9 Team, creating a one stop shop for easy access to all services available to the entire Military Family.



### Guard Your Buddy

Guard Your Buddy is a joint effort by the Tennessee National Guard, The Jason Foundation and E4 Health to give the men, women, and families in the Tennessee National Guard anytime, anywhere access to critical life resources, on-demand counseling, and on-call suicide prevention.



CREATED BY



### TENNESSEE NATIONAL GUARD SMART PHONE APP: GUARD YOUR BUDDY

The Guard Your Buddy application has been downloaded more than **3,900** times since its launch in December 2011.

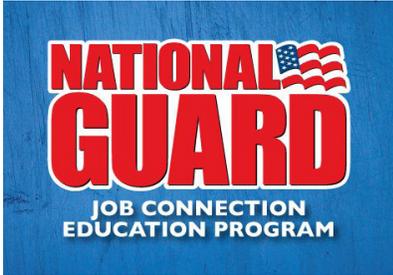
To date, it has potentially saved **44** lives via phone call or email.

<http://guardyourbuddy.com/>

SUPPORT PROGRAMS

**Resiliency, Risk Reduction, and Suicide Prevention**

The Tennessee National Guard took the five dimensions of resiliency and created small groups to discuss processes or programs to support this initiative. These groups are: Social, Family, Physical, Spiritual, and Behavioral.



**Job Connection Education Program**

The program helps Guard and Reserve Servicemembers and their spouses who are unemployed or under-employed find careers. Offered by the Army National Guard, dedicated training and development specialists and a skilled business advisor will assist participants in making their job connections.

**Yellow Ribbon Reintegration Program**

This program ensures that servicemembers and their families receive information on the services available to them throughout the deployment cycle. These events offer resources, information, and points of contact for organizations within the community to help service members reconnect with their families, employers and communities.



*We Are Family*



### **Employer Support of the Guard/Reserve**

Promotes employer support for Guard and Reserve service by recognizing outstanding support, increasing awareness of applicable laws and assisting in the resolution of conflicts between employers and servicemembers while conducting Employment Assistance Workshops.

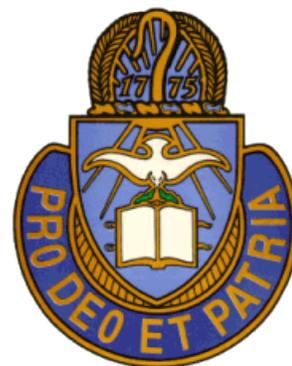


### **Youth & Child Development**

Youth Development Coordinators conduct activities for all military children and youth bringing them together to learn about the National Guard and make friends with others going through the same unique experience. They coordinate with local school counselors and educators as well as participate in clubs for the students associated with the military. Youth Programs collaborates with Operation Military Kids, Military Child Education Coalition and the Tennessee School Board to support the children/youth effected by the separation of a family member's serving in the military.

### **Spiritual Fitness**

The Chaplains Office provides spiritual guidance, pastoral counseling and family life enrichment one on one, as well in group settings to conduct programs like Strong Bonds and the Military Marriage Mentors initiative. The program coordinates services with local faith base organizations to participate as a "Partner in Care" to assist Service and Family members as appropriate.



# COUNTERDRUG INVOLVEMENT



## GOVERNOR'S TASK FORCE



## MARIJUANA ERADICATION

### 2012 Statistics:

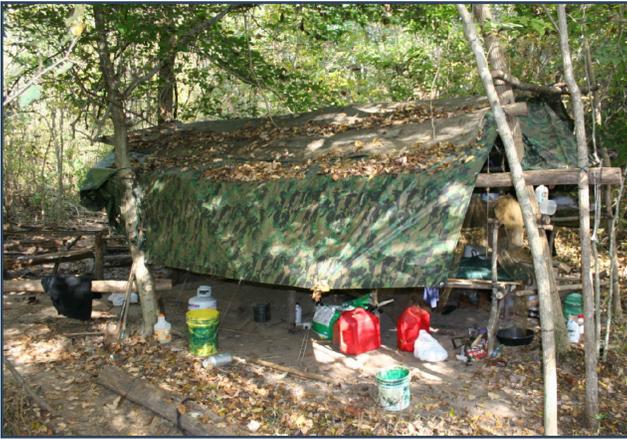
Missions - 185  
 Number of Arrests - 1785  
 Drug Seizures - 512,554  
 Marijuana plants Street value of seizures - \$2,368,532,006.21  
 Meth Labs found/destroyed - 1,811  
 Weapons Seized - 268

A continuing threat in Tennessee is the production of methamphetamine along with the alarming increase in abuse of prescription drugs. Additionally, the state has witnessed a growing trend in the trafficking of heroin across the region during 2012. The Tennessee National Guard Counterdrug Task Force experienced a decrease in the total number of personnel supporting missions statewide due to funding restrictions. However, the adoption of a new national resource allocation model established by National Guard Bureau should provide a more equitable distribution of funds in future years.

## State Congressional District Breakdown:

1	1	106	15,582	\$1,525,798,832.25	212	20
2	11	63	691	\$1,225,561.26	135	0
3	39	1,429	6,286	\$10,537,566.69	370	104
4	42	23	98,866	\$163,334,032.65	474	24
5	12	79	145	\$13,069,473.23	27	110
6	47	15	8,139	\$14,804,613.33	198	0
7	14	2	10,168	\$16,777,200.00	57	0
8	17	21	372,677	\$614,917,050.00	262	8
9	2	47	0	\$8,067,676.80	76	2
TOTALS	185	1785	512,554	\$2,368,532,006.21	1811	268

## Modern Missions



Indications that this was a drug trafficking organization operation is the appearance of the growers living at the site. Local growers do not live with their marijuana. Fertilizer and food items found at the site have Mexican company labels.



Generators at the site were found in a man-made tunnel to mask their sound.



Two dump truck loads of marijuana plants.



# JOINT PUBLIC AFFAIRS



## Mission

The Tennessee National Guard Joint Public Affairs Office is the official source of information for Maj. Gen. Max Haston, the Adjutant General of Tennessee, the Tennessee Army National Guard, Tennessee Air National Guard and the Tennessee Military Department.

The Tennessee Military Department Joint Public Affairs Office publicizes the activities of the Tennessee Military Department in order to maintain and increase public awareness, understanding and support of the Tennessee National Guard, the Tennessee Emergency Management Agency, and the Tennessee State Guard in its various federal and state roles and missions.



# STATE PARTNERSHIP PROGRAM

The State Partnership Program is a bilateral relationship between a country and U.S. state through the National Guard. The SPP was established following the National Guard Bureau's proposal in the spring of 1993 to pair State National Guards with the Baltic countries of Estonia, Latvia, and Lithuania. Tennessee partnered with Bulgaria in 1993. Since then, Tennessee and Bulgaria have executed more than 1,000 events.

With the new SPP focus of getting our Partner Nations ready to deploy to the International Security Assistance Force (ISAF), our FY11/12 events included: a 30 person Military Police unit that will train Bulgarian partners in their final pre-deployment phases, train Bulgarian partners in Command Post Exercises at Brigade level, medical training, collective Military Police training at battalion level, Artillery training at Brigade level, and Emergency Management Operations.

TN and Bulgaria have deployed four combined Operational and Mentor Liaison Teams to Kandahar, Afghanistan. OMLT IV deployed to Afghanistan in April 2011 and returned in October 2011.

## STATE PARTNERSHIP OBJECTIVES

- Emergency Preparedness & Disaster Response
- Military Exercises & Peacekeeping Operations
- Border, Port, & Aviation Defense & Security
- Leadership, Officer & NCO Development
- Military Media Relations
- Medical
- Defense & Democratic Institutions Reform
- Natural Resources Protection
- Economic Security
- University & Education Exchange Programs

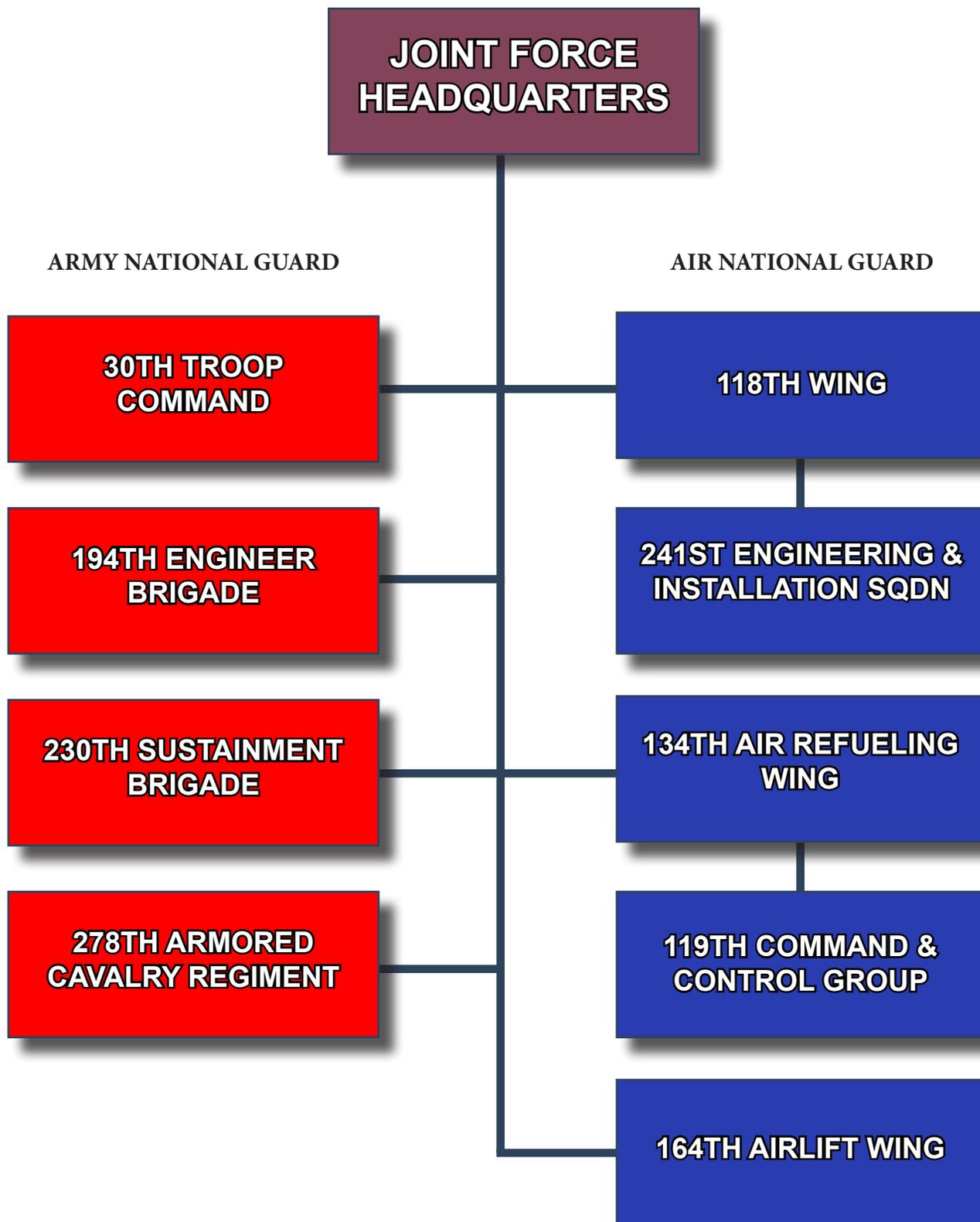


*Bulgarian Senior Enlisted Leaders tour the Grubbs-Kyle Training Site in Smyrna*



*Tennessee Soldier flying with his Bulgarian counterpart in a UH-60 Blackhawk.*

# HOW WE ARE ORGANIZED



# 30TH TROOP COMMAND

Colonel Carla Decker

Command Sergeant Major Terry Scott



## MISSION

Provides guidance and support to the state's combat support and Aviation units in order to ensure readiness for mobilization, either state or federal, while maintaining fiscal, administrative, and logistical discipline. On order, 30th Troop Command conducts Joint Reception, Staging, Onward Movement, and Integration (JRSOI) activities for units from outside of the state of Tennessee in response to a major disaster.

## ORGANIZATION

<b>Headquarters, 30th Troop Command</b>	<b>Tullahoma</b>
<b>1-230th Air Cavalry Squadron</b>	<b>Smyrna</b>
Troop A	Jackson
Troop B	Louisville
Troop C	Louisville
Troop D	Smyrna
Troop E	Louisville/Smyrna/Jackson
Troop F	Jackson/Smyrna/Louisville
Troop G	Smyrna/ Louisville/Jackson
Det 1, 1-169th Aviation	Smyrna
<b>1-107th Airfield Operations Battalion</b>	<b>Smyrna</b>
<b>1-181 Field Artillery</b>	<b>Chattanooga</b>
Headquarters / 1-181st Field Artillery	Chattanooga
A Battery / 1-181st Field Artillery	Lawrenceburg
B Battery / 1-181st Field Artillery	Pulaski
C Battery / 1-181st Field Artillery	Chattanooga
181st Fire Support Company	Chattanooga

## HIGHLIGHTS

- 30th Troop Command has maintained at a minimum of one unit deployed every year since September 2001. In the last year, 30th Troop Command deployed the 130th Military Police Company and received the 268th Military Police Company, the 1-107th Airfield Operations Battalion and Company C, 1-169th Aviation back from deployments.
- Three units within 30th Troop Command are currently training for deployments that will take place within the next 12 months. 30th Troop Command conducted its first JRSOI exercise in June of 2012 simulating the processing of 3,000 personnel per day.
- In October of 2012, 1-230th Air Cavalry Squadron conducted a close air support exercise with the 75th Ranger Regiment.
- The aircrews of Company C, 2-151st Aviation Regiment provided the Department of Homeland Security with aerial reconnaissance capabilities on the Southwest border from December 2012 to February 2013.
- Over 180 Blue Force Trackers were fielded in the last year to 30th Troop Command units enabling real time vehicle tracking and satellite based text communications with units in the field.
- The Military Police completed their fielding of the 13-ton Armored Security Vehicle, bringing each Combat Support company to 12. The ASV has a V-shaped hull for blast protection, an enclosed cupola for the gunner that can fire both the M2 (.50 cal) and MK19 (40mm grenade launcher), and it can ford five feet of water. (NOTE: Under the Tennessee Army Guard reorganization in 2013, the 117th & 168th Military Police Battalions transferred to the 194th Engineer Brigade.)



## 194TH ENGINEER BRIGADE

Colonel Stephen B. London  
Command Sergeant Major Darren T. McDow

### ORGANIZATION

#### 194th Engineer Brigade Headquarters

230th Army Liaison Team  
775th Well Drilling Detachment

Jackson  
Memphis  
Jackson

#### 230th Engineer Battalion

230th Engineer Battalion  
212th Engineer Company  
913th Engineer Company  
190th Engineer Company  
255th Engineer Detachment

Trenton  
Trenton  
Paris/Camden  
Union City  
Russellville, Jefferson City  
Tennessee Ridge

#### 117th Military Police Battalion

269th Military Police Company (CS)  
252nd Military Police Company (-) (CS)  
Detachment 1, 252nd Military Police Company (CS)  
253rd Military Police Company (-) (CS)  
Detachment 1, 253rd Military Police Company (CS)

Athens  
Murfreesboro  
Cleveland  
Oneida  
Lenoir City  
Bristol

#### 168th Military Police Battalion

267th Military Police Company (-) (CS)  
Detachment 1, 267th Military Police Company (CS)  
268th Military Police Company (-) (CS)  
Detachment 1, 268th Military Police Company (CS)  
130th Military Police Guard Company  
251st Military Police Company (-) (CS)  
Detachment 1, 251st Military Police Company (CS)  
Detachment 2, 251st Military Police Company (CS)

Dyersburg  
Dickson  
Waverly  
Ripley  
Alamo  
Millington  
Lexington  
Bolivar  
Savannah

### HIGHLIGHTS

- The 230th Engineer Battalion Headquarters and the 913th Engineer Company deployed to Kuwait on October 1, 2011 and executed sustained engineer operations as the only Engineer Construction Effects Battalion forward deployed to Kuwait in support of Operation New Dawn and Operation Enduring Freedom, under Area Support Group - Kuwait.
- The 913th Engineer Company deployed as a subordinate unit to the 230th Engineer Battalion and conducted engineering operations in Kuwait and Afghanistan. The unit completed over 47 horizontal engineer missions in support of the final drawdown in Iraq and enduring mission in Kuwait. The 913th constructed the Southwest Expansion Area a critical logistical node in Afghanistan.
- The 1957th CTT served as the Contingency Contracting element for the Combined Joint Operations Area in Afghanistan in support of OEF. The team was responsible for advising the Joint Force Commanders on the availability, feasibility, location, condition and optimization of the services within the Area of Operations.
- The 230th Signal Company deployed to Afghanistan, where the unit was responsible for five Technical Control Facilities worth over \$12M each. The unit facilitated the upgrade of each TCF with \$1.7M of vitalization equipment designed to enhance the reliability of the network systems throughout Afghanistan.
- 190th Engineer Company deployed to Afghanistan from April 2011 to April 2012. The unit conducted route clearance as well as trained the Afghan National Army in route clearance techniques, proper PMCS techniques, and Tactics, techniques and procedures for location of IEDs. Participated as a secondary support role, in Operation Desert Dragon, the first Afghan National Army led route clearance mission in Afghanistan.



### MISSION

**Plan, integrate, and direct the execution of engineer missions conducted by 3-5 mission tailored engineer battalions not organic to maneuver units and augment engineer units organic to Corps and Division. The Brigade will provide technical and tactical guidance and Command and Control (C2) to teams, companies and battalions.**



# 230TH SUSTAINMENT BRIGADE



## MISSION

Provide a command and control structure for assigned or attached units conducting the continuous management and distribution of stocks, human resources support, execution of financial management support, and allocation of maintenance to sustain maneuver commanders in the Area of Operations. Provide Command and Control of sustainment operations, to include theater opening and reception, staging and onward integration of all resources, to Civil Authorities in times of natural or man-made disaster.

Lieutenant Colonel William DelCastillo  
Command Sergeant Major Stanley Massengale

## ORGANIZATION

<b>230th Sustainment Brigade</b> Headquarters, 230th Sustainment Battalion 155th Sustainment Company	<b>Chattanooga</b> Smyrna Memphis
<b>30th Combined Support Services Battalion</b> 1171st Transportation Company 1176th Transportation Company 1175th Transportation Company 1174th Transportation Company	<b>Humboldt</b> Dresden Smyrna Tullahoma Memphis
<b>176th Combined Support Services Battalion</b> 730th Quartermaster Company 771st Surface Maintenance Company 777th Surface Maintenance Company 776th Surface Maintenance Company	<b>Johnson City</b> Johnson City Centerville Smyrna Elizabethton
<b>301st Troop Command</b> 1128th Finance Detachment 1129th Finance Detachment 1130th Finance Detachment 230th Signal Company 1957th Contracting Team 118th Mobile Public Affairs Detachment 105th Personnel Company 129th Army Band	<b>Nashville</b> Nashville Nashville Nashville Nashville Nashville Nashville Nashville Nashville

## HIGHLIGHTS

- **230 Sustainment Brigade:** After a successful year closing down the Iraq Theatre, the 230th Sustainment Brigade returned home to Tennessee in January 2012.
- **30th Combined Support Services Battalion:** Deployed a platoon size element from 1175th Transportation Company to Bahrain for joint base security. Conducted over 20 missions in 2012, with 74,000 accident free miles moving 139 pieces of equipment.
- **176th Combined Support Services Battalion:** The 771st Surface Maintenance Company and the 776th Surface Maintenance Company provided maintenance support to Camp McCrady, South Carolina in support of a barrier reef project by the demilitarization of M113 armored carrier vehicles. The 777th Surface Maintenance Company conducted two overseas deployment training rotations to Kaiserslautern, Germany, in support of maintenance missions for the 21st Theater Support Command.



## 278TH ARMORED CAVALRY REGIMENT

Colonel Darrell Darnbush  
Command Sergeant Major Vincent S. Roach

### ORGANIZATION

<b>Headquarters, HQ Troop</b>	<b>Knoxville</b>	<b>Regimental Fires Squadron</b>	<b>Winchester</b>
		Troop A	Maryville/Sevierville
		Troop B	Covington/Memphis
<b>1/278th ACR</b>	<b>Henderson</b>	<b>Regimental Support Sqdn</b>	<b>Columbia</b>
Headquarters, HQ Troop	Henderson/Selmer	Troop A	Lobelville/New Tazewell
Troop A	Huntingdon/Waynesboro	Troop B	Columbia
Troop B	Clarksville/Springfield	Troop C	Knoxville
Troop C	Milan	Troop D	Clinton/Rogersville
Troop D	Ashland City	Troop E	Lafayette/Gordonsville
<b>2/278th ACR</b>	<b>Cookeville</b>	Troop F	Humboldt/Parsons
Headquarters, HQ Troop	Cookeville/Gallatin	Troop G	Lewisburg/Shelbyville
Troop E	Jamestown/Livingston	<b>Regimental Support Sqdn</b>	<b>Lebanon</b>
Troop F	McMinnville	Troop A	Nashville
Troop G	Crossville	Troop B	Knoxville
Troop H	Rockwood	Troop C	Dunlap/Monteagle/McKenzie
<b>3/278th ACR</b>	<b>Mount Carmel</b>		
Troop I	Sweetwater		
Troop K	Newport		
Troop L	Greeneville		



### MISSION

**Provide security and perform reconnaissance for the unit to which assigned. To engage in offensive, defensive, delaying and economy of force operations.**

### HIGHLIGHTS

- The 278th Armored Cavalry Regiment is the largest unit in the state occupying 44 locations and spans from Memphis to upper East Tennessee. Following their redeployment from Iraq, where Soldiers of the 278th Armored Cavalry Regiment conducted Security and Stability Operations, the Regiment has changed its training focus from Counter-Insurgency (COIN) back to the core proficiencies inherent to an Armored Brigade Combat Team. In 2012, Soldiers of the 278th ACR continued to build upon the fundamental and foundation training, at the individual, crew, and squad level, in preparation for future platoon and company level collective training events.
- In 2012, the Regiment placed emphasis on platform specific gunnery proficiencies for all Soldiers. Training began at home station armories and Volunteer Training Sites throughout the state of Tennessee and culminated at Joint Forces Training Center – Camp Shelby, MS (JFTC-CS). Armored cavalymen of the Regiment have displayed proficiency while completing their crew qualifications for all M1A1-AIM SA Abrams Main Battle Tanks (MBT) assigned to the Regiment. The artillerymen assigned to the Regiment were able to successfully qualify all M109A6 Paladin



crews, and all M1064 120mm mortar crews during an indirect, live-fire gunnery. Convoy Protection Platforms and Unstabilized Gunnery was conducted for all Soldiers assigned to Combat Enabler and Combat Support roles. Simultaneously, our efforts were concentrated on ensuring all the Soldiers of the Regiment were prepared both medically and administratively to deploy in support of any assigned mission. In this, the Regiment executed a total Soldier concept approach to military readiness.

*Modern Missions*



*We Are The Guard*

## 118TH WING, NASHVILLE

Wing Commander Colonel Chuck Echols  
Command Chief Master Sergeant Mark Nelson

### ORGANIZATION

#### 118th Wing Headquarters

#### 118th Mission Support Group

118th Civil Engineering Squadron  
118th Communications Flight  
118th Force Support Squadron  
118th Logistics Readiness Squadron  
118th Security Forces Squadron

#### 118th Intelligence Group

118th Intelligence Support Squadron  
236th Intelligence Squadron  
237th Intelligence Support Squadron

#### 218th Intelligence, Surveillance and Reconnaissance Group

247th Intelligence Squadron  
246th Intelligence Squadron  
218 Intelligence Support Squadron

#### 118th Operations Group

105th Airlift Squadron  
118th Weather Flight  
118th Operations Support Squadron  
118th Aeromedical Evacuation Squadron  
118th Airlift Control Flight

#### 118th Medical Group



### HIGHLIGHTS

- The 118th Wing began flying Remotely Piloted Aircraft on real world combat missions during August of 2012.
- The Wing released the last C-130 aircraft to the Puerto Rico National Guard on 26 September 2012, ending the unit's airlift mission.
- The 118th Intelligence Group became officially active on 1 October 2012 and was recognized by the National Guard Bureau as the pilot unit for all Guard Targeting Groups / Squadrons.
- The 236th Intelligence Squadron developed Targeting and Geospatial Intelligence for multiple Combatant Commanders and Major Command customers in 2012 among numerous global threat areas.
- The 218th Intelligence, Surveillance and Reconnaissance Group manning percentages increased from 0% to 80% between October 2012 and January 2013 due to an organized, collaborative campaign developed in concert with 118th AW recruiting.
- The 118th Civil Engineering Squadron deployed personnel to Ali Al Salem, Bagram Air Force Base and other personnel to several locations within Afghanistan during 2012 to support construction projects in the area of operations.
- 13 fire fighters from the Wing deployed to Oman in support of Air Force missions in the region.



### MISSION

The new primary mission for the 118th Wing is providing the United States Air Force with its most comprehensive Intelligence, Surveillance and Reconnaissance (ISR) Wing. This is accomplished through the synergistic efforts of highly trained citizen airmen aligned within specific mission oriented groups. Each group is poised to carry out the directives of higher headquarters through the disciplines of remotely piloted aircraft, intelligence/targeting and cyber/ISR resources.

## 134TH AIR REFUELING WING, KNOXVILLE



### MISSION

To project Global Reach and Global Power in the interest of our National Defense by providing vital Air Refueling and Airlift for rapid deployment, sustained combat operations and effective training as directed by the Secretary of Defense. Additionally, through the direction of the Governor of Tennessee and the Adjutant General, the unit provides the protection of life, property, preservation of peace, order and public safety through emergency relief support during natural disasters, search and rescue, support to civil defense authorities and the maintenance of vital public services.

Wing Commander Colonel Thomas Cauthen  
Command Chief Master Sergeant Steve Payne

### ORGANIZATION

#### 134th Wing Headquarters

#### 572nd Air National Guard Band

#### 134th Mission Support Group

134th Civil Engineering Squadron  
134th Communications Flight  
134th Force Support Squadron  
134th Logistics Readiness Squadron  
134th Security Forces Squadron

#### 134th Operations Group

151st Air Refueling Squadron  
134th Operations Support Flight

#### 134th Maintenance Group

134th Maintenance Squadron  
134th Aircraft Maintenance Squadron  
134th Maintenance Operations Flight

#### 134th Medical Group



### HIGHLIGHTS

- In 2012 the 134th deployed over 238 personnel for a total of 11,359 days. Locations included Qatar, Afghanistan, Germany, Kyrgyzstan, Ethiopia, Japan, Guam, Greece, Bulgaria and other areas.
- 2012 aircraft operations witnessed one of the most active periods ever for the 134th Air Refueling Wing in its history. The unit surpassed a milestone of 160,000 flying hours and over 50 years without a Class A or Class B mishap.
- The 134th Air Refueling Wing flew the most hours by a 12 KC-135 aircraft Air Guard refueling wing with 5,240 annual hours conducted, 1,303 sorties flown and over 26.7 million pounds of fuel off-loaded in aerial refueling missions.
- Provided direct support to Air Mobility Command and Operation Noble Eagle, Operation Enduring Freedom, Operation New Dawn and numerous contingency missions.
- Showcased the Tennessee Air National Guard and 134th Air Refueling Wing through numerous public events. These events reached in excess of 25.5 million spectators which included 9 KC-135 flyovers, 9 orientation flights and 3 static displays.
- The Maj. Gen. Forster Operations Group Building was awarded the U.S. Green Building Council's Leadership in Energy and Environmental Design Gold Certification.
- Execution of 15 long term missions in support of Phoenix Banner, Neptune Falcon, Coronets, Business Efforts and Operation Red Flag were conducted.
- Three Aeromedical Evacuation deployments supporting warfighters were conducted and flew critically wounded personnel out of areas of operation for immediate lifesaving care.

## 164TH AIRLIFT WING, MEMPHIS

Wing Commander Colonel Mark Devine  
Command Chief Master Sergeant Cedric Young

### ORGANIZATION

#### 164th Airlift Wing Headquarters

#### 164th Mission Support Group

164th Civil Engineering Squadron  
164th Communications Flight  
164th Force Support Squadron  
164th Logistics Readiness Squadron  
164th Security Forces Squadron

#### 164th Maintenance Group

164th Maintenance Squadron  
164th Aircraft Maintenance Squadron

#### 164th Operations Group

155th Airlift Squadron

#### 164th Medical Group



### HIGHLIGHTS

- The 164th Airlift Wing began training personnel and obtained its first C-17 Globemaster III aircraft in 2012 replacing its aging C-5 aircraft fleet.
- The 164th Airlift Wing flew over 170 global airlift missions totaling 1,473 accident-free flying hours and transported over 4,965 tons of cargo and 5,139 passengers over the course of 2012.
- The 164th Airlift Wing provided humanitarian response and provided three crews in rotating stand-by alert status to participate in relief operations in the wake of Hurricane Sandy with missions flown coast-to-coast supporting victims of the disaster.
- Members of the Wing flew scientific research equipment and personnel to Christchurch, New Zealand in support of the National Science Foundation's ongoing research of the South Pole; furthering man's understanding of climate issues.
- Airlifted two tractor trailers and equipment of the Army's First Cavalry Brigade from Ft. Hood, Texas to Bagram Air Base, Afghanistan to support forward deployed elements and the combat warfighters.
- Hauled U.S. Army National Guard Stryker vehicles from Harrisburg, Pennsylvania to Riga, Latvia participating in Exercise Saber Strike 2012; promoting regional stability in the Baltic region.
- The 164th Operations Group earned an "EXCELLENT" rating in almost every area of the March 2012, Headquarters, Air Mobility Command Inspector General Operational Readiness Inspection.



### MISSION

The mission of the 164th Airlift Wing is to provide a quality force to accomplish airlift, aerial delivery and mobility missions in support of the nation, and respond to the needs of the state and its communities. Aerial delivery and mobility missions in support of the nation's military are just a part of the mission of the 164th AW. The 164th Airlift Wing provides the facilities, the equipment and the manpower to accomplish heavy airlift worldwide.

## 119TH COMMAND AND CONTROL GROUP, KNOXVILLE



### MISSION

The mission of the 119th Command and Control squadron is to support the Department of Defense, United States Strategic Command, United States Cyber Command, Air Force Space Command, and the Tennessee National Guard by providing global cyberspace operations situational awareness, command and control of space and terrestrial communications assets, engineering, maintenance and operational support of communications and network infrastructure.

Squadron Commander Lieutenant Colonel Vincent Franklin  
Senior Enlisted Manager Chief Master Sergeant Raymond  
Browning

### ORGANIZATION

#### 119th Command and Control Squadron

#### 119th Command and Control Squadron Director of Maintenance

119th Systems Flight  
119th Satellite Communications Flight

#### 119th Command and Control Squadron Director of Operations

119th Weapons and Tactics Flight  
119th Operations Training Flight  
119th Space Flight  
119th Intelligence Flight  
119th Cyber Flight  
119th MILSTAR Flight  
119th Global Satellite Communications Support Center Flight

### HIGHLIGHTS

- 119th Command and Control Squadron members provided 15,441 days of mission support to United States Strategic Command & Joint Functional Component Commands in 2012.
- The unit was assessed by the Chairman of the Joint Chiefs of Staff (CJCS) as "Outstanding" in all 5 graded areas during deployed operations inspection. 2007-2011 the 119th obtained the Air Force Outstanding Unit Award (AFOUA) and for 5 years in a row rated top 1% of Command and Control Squadrons in the USAF.
- Key player in seven major global exercises including 5 deployed maritime missions to the Pacific and Atlantic regions (aboard USS Bonhomme Richard, USS Bataan, USS Kearsarge, USS Macon Island.)
- 24th Air Force Commander, Maj. Gen. Vautrinot stated, "(the) 119 CACS is my #1 manpower provider for Air Force Space Command's 624th Cyber Operations Center" by providing 1,355 man-days of deployed support.
- The 119th deployed in support of North Atlantic Treaty Organization air defense plan as liaison to Bulgarian Air Force.
- Completed \$5 Million Power Generation Shelter project which provides Electro Magnetic Pulse (EMP) protected power for mission critical facilities and systems.
- Completed renovation of 1,800 square-foot secure facility; self-help provided install for 5.5 miles of wiring, 300 plus pieces of IT equipment, 140 workstations on 4 networks and reduced utility costs by 50%; saved Department of Defense \$1.5 million.



## 241ST ENGINEERING INSTALLATION SQUADRON, CHATTANOOGA

Squadron Commander Lieutenant Colonel Todd Huston  
Senior Enlisted Leader Chief Master Sergeant Doug Skinner

### ORGANIZATION

#### 241st Engineer Installation Squadron

#### 241st Engineer Installation Squadron Operations

241st Engineering Flight  
241st Electronics Flight  
241st Cable / Antenna Flight

#### 241st Engineer Installation Squadron Support Flight

### HIGHLIGHTS

- Over the course of 2012, the 241st Engineering Installation Squadron executed 6,987 days of active duty, averaging 64 days per member.
- The 241st Engineering Installation Squadron completed 14 engineering projects nationwide in 2012.
- One member of the 241st won the Air Force Engineering Installation Outstanding Team Chief Award and Air National Guard Outstanding Cyberspace Operations Non-Commissioned Officer Awards in November 2012.



### MISSION

The mission of the 241st Engineering and Installation Squadron is to provide for the engineering and installation of ground communication-electronics systems. This includes removal and relocation of old or outdated ground communication-electronics systems, and providing for emergency and programmed, mobile, on-site, maintenance and modification of these systems.

# NOTES



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